

WRITING GUIDE FOR AIR FORCE EFFICIENCY REPORTS

WRITING GUIDE FOR AIR FORCE EFFICIENCY REPORTS IS ESSENTIAL FOR MAINTAINING CLEAR, CONCISE, AND IMPACTFUL DOCUMENTATION OF PERSONNEL PERFORMANCE WITHIN THE UNITED STATES AIR FORCE. EFFICIENCY REPORTS, OFTEN REFERRED TO AS EPRS, PLAY A VITAL ROLE IN EVALUATING SERVICE MEMBERS' ACHIEVEMENTS, LEADERSHIP CAPABILITIES, AND POTENTIAL FOR ADVANCEMENT. THIS WRITING GUIDE FOR AIR FORCE EFFICIENCY REPORTS EXPLORES THE NUANCES OF CRAFTING EFFECTIVE EVALUATIONS THAT ALIGN WITH AIR FORCE STANDARDS AND EXPECTATIONS. IT ADDRESSES THE STRUCTURE, LANGUAGE, AND CONTENT REQUIRED TO PRODUCE REPORTS THAT ACCURATELY REFLECT AN INDIVIDUAL'S CONTRIBUTIONS WHILE SUPPORTING CAREER PROGRESSION. ADDITIONALLY, THIS GUIDE HIGHLIGHTS COMMON PITFALLS TO AVOID AND STRATEGIES TO ENHANCE THE CLARITY AND EFFECTIVENESS OF THESE CRITICAL DOCUMENTS. UNDERSTANDING THESE ELEMENTS ENSURES THAT EVALUATORS CAN DELIVER COMPREHENSIVE AND PROFESSIONAL ASSESSMENTS THAT UPHOLD THE AIR FORCE'S COMMITMENT TO EXCELLENCE. THE FOLLOWING SECTIONS PROVIDE A DETAILED OVERVIEW OF THE KEY COMPONENTS AND BEST PRACTICES FOR WRITING TOP-TIER EFFICIENCY REPORTS.

- UNDERSTANDING THE PURPOSE OF AIR FORCE EFFICIENCY REPORTS
- KEY COMPONENTS OF AN EFFECTIVE EFFICIENCY REPORT
- WRITING STYLE AND LANGUAGE BEST PRACTICES
- COMMON MISTAKES TO AVOID IN EFFICIENCY REPORTS
- TIPS FOR ENHANCING REPORT IMPACT AND CLARITY

UNDERSTANDING THE PURPOSE OF AIR FORCE EFFICIENCY REPORTS

EFFICIENCY REPORTS ARE OFFICIAL DOCUMENTS USED BY THE AIR FORCE TO EVALUATE THE PERFORMANCE, CONDUCT, AND POTENTIAL OF ENLISTED MEMBERS AND OFFICERS. THESE REPORTS PROVIDE A STANDARDIZED METHOD FOR SUPERVISORS TO RECORD ACCOMPLISHMENTS, LEADERSHIP QUALITIES, AND ADHERENCE TO AIR FORCE CORE VALUES. THE PRIMARY PURPOSE OF THESE REPORTS IS TO GUIDE PERSONNEL DECISIONS SUCH AS PROMOTIONS, ASSIGNMENTS, AND PROFESSIONAL DEVELOPMENT OPPORTUNITIES. A WELL-WRITTEN EFFICIENCY REPORT ENSURES THAT THE SUBJECT'S CONTRIBUTIONS ARE ACCURATELY REPRESENTED TO COMMANDERS AND PROMOTION BOARDS.

THE ROLE OF EFFICIENCY REPORTS IN CAREER PROGRESSION

EFFICIENCY REPORTS SERVE AS A CRITICAL COMPONENT IN THE CAREER PROGRESSION OF AIR FORCE PERSONNEL. THEY PROVIDE AN OFFICIAL RECORD OF AN INDIVIDUAL'S ACHIEVEMENTS AND POTENTIAL, INFLUENCING PROMOTION RECOMMENDATIONS AND SELECTION FOR SPECIALIZED TRAINING OR LEADERSHIP ROLES. ACCURATE AND DETAILED REPORTS HELP IDENTIFY HIGH-PERFORMING INDIVIDUALS AND SUPPORT MERIT-BASED ADVANCEMENT. CONSEQUENTLY, UNDERSTANDING THE SIGNIFICANCE OF THESE EVALUATIONS ENCOURAGES THOROUGHNESS AND PRECISION IN WRITING.

REGULATORY FRAMEWORK AND GUIDELINES

THE AIR FORCE PROVIDES STRICT GUIDELINES FOR WRITING EFFICIENCY REPORTS, INCLUDING FORMATTING, CONTENT REQUIREMENTS, AND EVALUATION CRITERIA. THESE STANDARDS ENSURE CONSISTENCY AND FAIRNESS ACROSS ALL REPORTS. FAMILIARITY WITH AIR FORCE INSTRUCTION (AFI) MANUALS RELEVANT TO PERFORMANCE EVALUATIONS IS ESSENTIAL FOR COMPLIANCE. ADHERING TO THESE REGULATIONS HELPS MAINTAIN THE INTEGRITY OF THE EVALUATION PROCESS AND ENSURES THAT REPORTS MEET OFFICIAL EXPECTATIONS.

KEY COMPONENTS OF AN EFFECTIVE EFFICIENCY REPORT

AN EFFECTIVE AIR FORCE EFFICIENCY REPORT CONTAINS SEVERAL CRITICAL SECTIONS THAT COLLECTIVELY PROVIDE A COMPREHENSIVE VIEW OF A SERVICE MEMBER'S PERFORMANCE. EACH COMPONENT MUST BE CAREFULLY CRAFTED TO HIGHLIGHT ACHIEVEMENTS AND AREAS OF IMPACT CLEARLY AND PROFESSIONALLY. UNDERSTANDING THESE COMPONENTS IS FUNDAMENTAL TO PRODUCING HIGH-QUALITY REPORTS.

PERFORMANCE ASSESSMENT

THE PERFORMANCE ASSESSMENT SECTION IS THE CORE OF THE EFFICIENCY REPORT. IT DETAILS THE INDIVIDUAL'S DUTIES, ACCOMPLISHMENTS, AND CONTRIBUTIONS DURING THE REPORTING PERIOD. THIS SECTION SHOULD INCLUDE SPECIFIC EXAMPLES THAT DEMONSTRATE THE MEMBER'S PROFICIENCY, INITIATIVE, AND EFFECTIVENESS IN THEIR ROLE. QUANTIFIABLE ACHIEVEMENTS AND MISSION IMPACT ARE HIGHLY VALUED.

LEADERSHIP AND FOLLOWERSHIP

THIS PART OF THE REPORT EVALUATES THE SUBJECT'S LEADERSHIP QUALITIES, ABILITY TO MENTOR OTHERS, AND COMMITMENT TO TEAM GOALS. IT EXAMINES HOW THE INDIVIDUAL INFLUENCES PEERS, CONTRIBUTES TO UNIT COHESION, AND SUPPORTS THE AIR FORCE'S LEADERSHIP PRINCIPLES. HIGHLIGHTING EFFECTIVE LEADERSHIP BEHAVIORS STRENGTHENS THE OVERALL REPORT.

ADHERENCE TO CORE VALUES

AIR FORCE CORE VALUES—INTEGRITY FIRST, SERVICE BEFORE SELF, AND EXCELLENCE IN ALL WE DO—ARE INTEGRAL TO EFFICIENCY REPORTS. THIS SECTION REFLECTS THE INDIVIDUAL'S CHARACTER, ETHICAL CONDUCT, AND DEDICATION TO THESE PRINCIPLES. PROVIDING EXAMPLES OF HOW THE MEMBER EMBODIES THESE VALUES REINFORCES THEIR SUITABILITY FOR ADVANCEMENT AND GREATER RESPONSIBILITY.

PROFESSIONAL DEVELOPMENT

DOCUMENTING PARTICIPATION IN TRAINING, EDUCATION, AND SELF-IMPROVEMENT EFFORTS INDICATES A COMMITMENT TO GROWTH. THIS SECTION SHOULD DESCRIBE ANY COURSES COMPLETED, CERTIFICATIONS EARNED, OR PROFESSIONAL MILESTONES ACHIEVED. DEMONSTRATING CONTINUOUS LEARNING IS CRUCIAL FOR CAREER DEVELOPMENT AND SHOWCASES INITIATIVE.

WRITING STYLE AND LANGUAGE BEST PRACTICES

ADOPTING AN APPROPRIATE WRITING STYLE AND USING PRECISE LANGUAGE SIGNIFICANTLY ENHANCES THE CLARITY AND PROFESSIONALISM OF AIR FORCE EFFICIENCY REPORTS. THE WRITING GUIDE FOR AIR FORCE EFFICIENCY REPORTS EMPHASIZES THE IMPORTANCE OF CONCISE, ACTION-ORIENTED, AND OBJECTIVE LANGUAGE THAT ACCURATELY CONVEYS PERFORMANCE.

USE OF ACTIVE VOICE AND STRONG ACTION VERBS

USING ACTIVE VOICE AND STRONG ACTION VERBS MAKES REPORTS MORE DYNAMIC AND IMPACTFUL. DESCRIBING ACHIEVEMENTS WITH VERBS SUCH AS "LED," "DEVELOPED," "EXECUTED," OR "IMPROVED" PROVIDES CLEAR EVIDENCE OF THE SUBJECT'S CONTRIBUTIONS. THIS APPROACH AVOIDS PASSIVE CONSTRUCTIONS THAT CAN WEAKEN THE MESSAGE.

CLARITY AND CONCISENESS

EFFICIENCY REPORTS SHOULD BE SUCCINCT WHILE STILL PROVIDING ENOUGH DETAIL TO BE MEANINGFUL. AVOIDING JARGON, FILLER

WORDS, AND OVERLY COMPLEX SENTENCES HELPS MAINTAIN READER ENGAGEMENT AND ENSURES THAT KEY POINTS STAND OUT. EACH STATEMENT SHOULD SERVE A CLEAR PURPOSE, SUPPORTING THE OVERALL EVALUATION.

AVOIDING SUBJECTIVITY AND BIAS

REPORTS MUST REMAIN OBJECTIVE AND BASED ON OBSERVABLE FACTS AND MEASURABLE OUTCOMES. PERSONAL OPINIONS OR UNSUBSTANTIATED CLAIMS CAN UNDERMINE CREDIBILITY. WRITERS SHOULD FOCUS ON VERIFIABLE ACHIEVEMENTS AND BEHAVIORS, MAINTAINING A PROFESSIONAL TONE THROUGHOUT.

COMMON MISTAKES TO AVOID IN EFFICIENCY REPORTS

UNDERSTANDING FREQUENT ERRORS IN WRITING EFFICIENCY REPORTS HELPS PREVENT UNDERMINING THE QUALITY AND EFFECTIVENESS OF THESE EVALUATIONS. THIS SECTION OUTLINES COMMON PITFALLS TO AVOID TO ENSURE REPORTS ARE ACCURATE AND AUTHORITATIVE.

OVERGENERALIZATION AND VAGUE STATEMENTS

USING GENERIC PHRASES LIKE “GOOD JOB” OR “PERFORMED WELL” WITHOUT SPECIFIC EXAMPLES FAILS TO CONVEY MEANINGFUL INFORMATION. REPORTS SHOULD INCLUDE DETAILED ACCOMPLISHMENTS AND QUANTIFY RESULTS WHENEVER POSSIBLE TO PROVIDE A CLEAR PICTURE OF PERFORMANCE.

EXCESSIVE LENGTH OR REDUNDANCY

WHILE THOROUGHNESS IS IMPORTANT, OVERLY LONG REPORTS WITH REPETITIVE INFORMATION CAN DETRACT FROM THE MAIN POINTS. CONCISE WRITING THAT AVOIDS REDUNDANCY ENSURES THAT KEY ACHIEVEMENTS RECEIVE PROPER EMPHASIS.

IGNORING REGULATORY GUIDELINES

FAILURE TO ADHERE TO AIR FORCE REPORTING STANDARDS, FORMAT, OR DEADLINES CAN RESULT IN REPORTS BEING DISCOUNTED OR DELAYED. FAMILIARITY WITH OFFICIAL INSTRUCTIONS AND TEMPLATES IS ESSENTIAL FOR COMPLIANCE AND PROFESSIONALISM.

TIPS FOR ENHANCING REPORT IMPACT AND CLARITY

ENHANCING THE IMPACT AND CLARITY OF AIR FORCE EFFICIENCY REPORTS REQUIRES DELIBERATE STRATEGIES THAT EMPHASIZE THE SUBJECT’S STRENGTHS AND CONTRIBUTIONS EFFECTIVELY. THIS FINAL SECTION PROVIDES ACTIONABLE TIPS FOR IMPROVING THE QUALITY OF EVALUATIONS.

INCORPORATE QUANTIFIABLE METRICS

INCLUDING MEASURABLE OUTCOMES SUCH AS PERCENTAGES, NUMBERS, OR TIME FRAMES ADDS CREDIBILITY AND ILLUSTRATES TANGIBLE RESULTS. FOR EXAMPLE, HIGHLIGHTING HOW A MEMBER INCREASED EFFICIENCY BY A CERTAIN PERCENTAGE OR COMPLETED A PROJECT AHEAD OF SCHEDULE STRENGTHENS THE REPORT.

USE SPECIFIC EXAMPLES AND ANECDOTES

CONCRETE EXAMPLES PROVIDE CONTEXT AND DEMONSTRATE HOW THE INDIVIDUAL’S ACTIONS TRANSLATED INTO POSITIVE

OUTCOMES. DESCRIBING PARTICULAR INSTANCES OF LEADERSHIP OR PROBLEM-SOLVING MAKES THE REPORT MORE VIVID AND PERSUASIVE.

REVIEW AND EDIT THOROUGHLY

CAREFUL PROOFREADING AND EDITING ELIMINATE GRAMMATICAL ERRORS, AWKWARD PHRASING, AND INCONSISTENCIES. REVIEWING CONTENT FOR CLARITY AND ACCURACY ENSURES THE FINAL REPORT IS POLISHED AND PROFESSIONAL. SEEKING FEEDBACK FROM PEERS OR SUPERVISORS CAN PROVIDE ADDITIONAL PERSPECTIVES FOR IMPROVEMENT.

MAINTAIN A POSITIVE AND PROFESSIONAL TONE

EVEN WHEN ADDRESSING AREAS FOR IMPROVEMENT, MAINTAINING A RESPECTFUL AND CONSTRUCTIVE TONE REFLECTS PROFESSIONALISM. FRAMING CRITIQUES IN TERMS OF OPPORTUNITIES FOR GROWTH SUPPORTS A BALANCED AND FAIR EVALUATION.

1. UNDERSTAND THE REGULATORY GUIDELINES AND EVALUATION CRITERIA THOROUGHLY.
2. USE CLEAR, CONCISE, AND ACTIVE LANGUAGE THROUGHOUT THE REPORT.
3. PROVIDE SPECIFIC, QUANTIFIABLE EXAMPLES OF ACHIEVEMENTS AND LEADERSHIP.
4. FOCUS ON OBJECTIVITY AND AVOID SUBJECTIVE OR BIASED STATEMENTS.
5. PROOFREAD CAREFULLY TO ENSURE ACCURACY AND PROFESSIONALISM.

FREQUENTLY ASKED QUESTIONS

WHAT IS THE PRIMARY PURPOSE OF AN AIR FORCE EFFICIENCY REPORT (EPR)?

THE PRIMARY PURPOSE OF AN AIR FORCE EFFICIENCY REPORT (EPR) IS TO DOCUMENT AND EVALUATE AN AIRMAN'S PERFORMANCE, ACHIEVEMENTS, AND POTENTIAL, ENSURING ACCURATE AND FAIR ASSESSMENTS FOR CAREER PROGRESSION AND PROFESSIONAL DEVELOPMENT.

HOW SHOULD ONE START WRITING AN EFFECTIVE AIR FORCE EFFICIENCY REPORT?

BEGIN BY REVIEWING THE AIRMAN'S ACCOMPLISHMENTS, DUTY DESCRIPTIONS, AND PERFORMANCE METRICS, THEN ORGANIZE THE INFORMATION TO HIGHLIGHT KEY ACHIEVEMENTS, LEADERSHIP QUALITIES, AND IMPACT ON THE MISSION, USING CLEAR AND CONCISE LANGUAGE.

WHAT ARE KEY ELEMENTS TO INCLUDE IN AN AIR FORCE EFFICIENCY REPORT?

KEY ELEMENTS INCLUDE JOB RESPONSIBILITIES, SIGNIFICANT ACCOMPLISHMENTS, LEADERSHIP ABILITIES, IMPACT ON UNIT MISSION, PROFESSIONAL DEVELOPMENT, AND POTENTIAL FOR FUTURE ASSIGNMENTS OR PROMOTIONS.

HOW CAN BULLET STATEMENTS IMPROVE THE QUALITY OF AN AIR FORCE EPR?

BULLET STATEMENTS PROVIDE CLEAR, CONCISE, AND IMPACTFUL DESCRIPTIONS OF AN AIRMAN'S ACHIEVEMENTS AND CONTRIBUTIONS, MAKING IT EASIER FOR REVIEWERS TO QUICKLY UNDERSTAND THE SIGNIFICANCE OF THEIR PERFORMANCE.

WHAT COMMON MISTAKES SHOULD BE AVOIDED WHEN WRITING AN AIR FORCE EFFICIENCY REPORT?

AVOID VAGUE LANGUAGE, UNSUPPORTED CLAIMS, EXCESSIVE JARGON, SPELLING OR GRAMMATICAL ERRORS, AND FAILING TO QUANTIFY ACHIEVEMENTS OR PROVIDE SPECIFIC EXAMPLES.

HOW IMPORTANT IS THE USE OF ACTION VERBS IN AN AIR FORCE EFFICIENCY REPORT?

USING STRONG ACTION VERBS IS CRUCIAL AS THEY CONVEY INITIATIVE, LEADERSHIP, AND RESULTS, MAKING THE REPORT MORE DYNAMIC AND DEMONSTRATING THE AIRMAN'S PROACTIVE CONTRIBUTIONS.

WHAT ROLE DOES QUANTIFYING ACCOMPLISHMENTS PLAY IN AN EPR?

QUANTIFYING ACCOMPLISHMENTS PROVIDES MEASURABLE EVIDENCE OF THE AIRMAN'S IMPACT, SUCH AS PERCENTAGES, NUMBERS, OR TIME SAVED, WHICH STRENGTHENS THE CREDIBILITY AND EFFECTIVENESS OF THE REPORT.

ARE THERE ANY AIR FORCE-SPECIFIC FORMATTING GUIDELINES TO FOLLOW WHEN WRITING AN EFFICIENCY REPORT?

YES, AIR FORCE EFFICIENCY REPORTS MUST FOLLOW SPECIFIC FORMATTING GUIDELINES OUTLINED IN THE AIR FORCE INSTRUCTION (AFI) 36-2406, INCLUDING USING APPROVED BULLET FORMATS, LIMITING BULLETS PER BLOCK, AND ADHERING TO CHARACTER LIMITS TO ENSURE CONSISTENCY AND PROFESSIONALISM.

ADDITIONAL RESOURCES

1. *MASTERING THE ART OF AIR FORCE EFFICIENCY REPORTS*

THIS COMPREHENSIVE GUIDE OFFERS DETAILED INSTRUCTIONS ON CRAFTING CLEAR AND CONCISE EFFICIENCY REPORTS TAILORED FOR AIR FORCE PERSONNEL. IT COVERS THE FUNDAMENTALS OF REPORT STRUCTURE, LANGUAGE STYLE, AND ESSENTIAL CONTENT TO ENSURE YOUR EVALUATIONS ARE IMPACTFUL AND PROFESSIONAL. THE BOOK ALSO INCLUDES PRACTICAL EXAMPLES AND TEMPLATES TO HELP YOU GET STARTED QUICKLY.

2. *EFFECTIVE WRITING FOR AIR FORCE PERFORMANCE REPORTS*

FOCUSED ON IMPROVING THE WRITING SKILLS NECESSARY FOR AIR FORCE PERFORMANCE REPORTS, THIS BOOK EMPHASIZES CLARITY, BREVITY, AND ACCURACY. IT PROVIDES TIPS ON ORGANIZING THOUGHTS, USING ACTIVE VOICE, AND AVOIDING COMMON PITFALLS IN MILITARY WRITING. READERS WILL BENEFIT FROM EXERCISES DESIGNED TO SHARPEN THEIR REPORT-WRITING CAPABILITIES.

3. *THE AIRMAN'S GUIDE TO EFFICIENCY REPORT EXCELLENCE*

THIS GUIDE IS TAILORED SPECIFICALLY FOR ENLISTED AIRMEN SEEKING TO IMPROVE THEIR EFFICIENCY REPORT SUBMISSIONS. IT BREAKS DOWN THE EVALUATION CRITERIA USED BY REVIEWERS AND EXPLAINS HOW TO HIGHLIGHT ACHIEVEMENTS EFFECTIVELY. THE BOOK ALSO OFFERS ADVICE ON SELF-ASSESSMENT AND GOAL SETTING THROUGH WRITTEN REPORTS.

4. *WRITING IMPACTFUL AIR FORCE EFFICIENCY REPORTS: A STEP-BY-STEP APPROACH*

DESIGNED AS A PRACTICAL WORKBOOK, THIS BOOK WALKS READERS THROUGH EACH PHASE OF DRAFTING, REVISING, AND FINALIZING AIR FORCE EFFICIENCY REPORTS. IT INCLUDES CHECKLISTS AND SAMPLE PHRASES TO HELP USERS MAINTAIN CONSISTENCY AND PROFESSIONALISM. THE STEP-BY-STEP FORMAT MAKES IT ACCESSIBLE FOR WRITERS AT ALL LEVELS.

5. *CLEAR AND CONCISE: WRITING AIR FORCE EFFICIENCY REPORTS*

THIS BOOK EMPHASIZES THE IMPORTANCE OF PRECISION AND ECONOMY OF LANGUAGE IN AIR FORCE REPORTING. IT OFFERS STRATEGIES TO ELIMINATE REDUNDANCY AND JARGON WHILE MAINTAINING THE NECESSARY FORMALITY. READERS WILL LEARN HOW TO CRAFT REPORTS THAT COMMUNICATE KEY INFORMATION EFFECTIVELY TO LEADERSHIP.

6. *AIR FORCE REPORT WRITING HANDBOOK: EFFICIENCY AND PERFORMANCE*

A PRACTICAL HANDBOOK THAT SERVES AS A QUICK REFERENCE FOR COMMON REPORT-WRITING CHALLENGES FACED BY AIR FORCE PERSONNEL. IT INCLUDES SECTIONS ON GRAMMAR, PUNCTUATION, AND STYLE TAILORED TO MILITARY DOCUMENTATION

STANDARDS. THE BOOK ALSO HIGHLIGHTS THE IMPORTANCE OF ALIGNING REPORTS WITH AIR FORCE CORE VALUES.

7. STRATEGIC WRITING FOR AIR FORCE EFFICIENCY REPORTS

THIS TITLE EXPLORES THE STRATEGIC ASPECTS OF WRITING EFFICIENCY REPORTS, FOCUSING ON HOW TO ALIGN INDIVIDUAL ACCOMPLISHMENTS WITH BROADER AIR FORCE OBJECTIVES. IT TEACHES WRITERS TO FRAME THEIR NARRATIVES IN A WAY THAT SUPPORTS PROMOTION AND CAREER DEVELOPMENT. CASE STUDIES ILLUSTRATE BEST PRACTICES AND REAL-WORLD APPLICATIONS.

8. PROFESSIONAL WRITING SKILLS FOR AIR FORCE EVALUATIONS

AIMED AT SUPERVISORS AND EVALUATORS, THIS BOOK PROVIDES GUIDANCE ON PRODUCING FAIR, OBJECTIVE, AND MOTIVATING EFFICIENCY REPORTS. IT COVERS ETHICAL CONSIDERATIONS AND TECHNIQUES FOR DELIVERING CONSTRUCTIVE FEEDBACK THROUGH WRITTEN EVALUATIONS. THE BOOK ALSO DISCUSSES HOW TO HANDLE DIFFICULT WRITING SCENARIOS PROFESSIONALLY.

9. THE COMPLETE GUIDE TO AIR FORCE EFFICIENCY REPORT WRITING

THIS ALL-IN-ONE RESOURCE COMPILES BEST PRACTICES, TEMPLATES, AND EXPERT ADVICE FOR WRITING TOP-QUALITY AIR FORCE EFFICIENCY REPORTS. IT ADDRESSES BOTH THE TECHNICAL AND INTERPERSONAL ASPECTS OF REPORT WRITING, ENSURING THAT SUBMISSIONS STAND OUT. THE GUIDE IS SUITABLE FOR BOTH NEW AND EXPERIENCED WRITERS SEEKING TO ENHANCE THEIR REPORTING SKILLS.

Writing Guide For Air Force Efficiency Reports

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